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According to social learning theory, for leaders to be seen as ethical leaders by their followers, they must be attractive and credible role models. In our review of the ethics and leadership literature, we identify a number of situational influences

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Future individual characteristics that enhance model attractiveness and credibility.

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Leadership Quarterly Abstract Our literature review focuses on the emerging construct of ethical leadership and

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compares this construct with related concepts that share a common concern for a moral dimension of leadership (e.g., spiritual, authentic, and transformational leadership).

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In our review of the ethics and leadership literature, we identify a number of situational influences and individual characteristics that enhance model attractiveness and credibility. In addition, social learning theory helps to explain why and how ethical leaders influence their followers.

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~~Ethical leadership: A review and future directions~~

Leadership without ethics and integrity can be harmful both for the organizational stakeholders and society. The high-profiled scandals and the leadership involvement in unethical activities

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~~(PDF) A Review of Ethical Leadership and Other Ethics ...~~

The primary purposes of this article are to (a) review empirical findings from the ethical leadership literature utilizing a framework consisting of the antecedents,

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mediators, moderators and outcomes of ethical leadership, and (b) suggest a set of interesting research opportunities, thereby facilitating future investigation.

~~Ethical Leadership: An Integrative Review and Future ...~~

search is ethical leadership, ethics,



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morality, virtues, values, morals, and management. Thirty-eight articles were ultimately selected due to their focus on four main topics: a) defining ethical leadership, b) the personal integrity of the leader, c) influencing followers in ethics, and d) current challenges and solutions.

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## ~~A Review of the Literature Concerning Ethical Leadership ...~~

Ethical leadership is essentially a leadership theory, which uses the above ethical concepts as a guide to managing subordinates. Since ethics deals with the principles of "right" behavior and leadership with influencing other people to

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achieve goals, ethical leadership is influencing people through ethics .

~~Ethical Leadership Guide: Definition, Qualities, Pros ...~~

In this context, this paper conducts a systematic review on the concepts of ethical leadership and CSR and their

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impact on firm performance. 114 papers published over a period of 58 years (1958–2016) were selected and analyzed according to descriptive and content perspectives to propose a conceptual framework and define a future research agenda.

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## ~~Effect of ethical leadership and corporate social ...~~

A growing body of research suggests that follower perceptions of ethical leadership are associated with beneficial follower outcomes. However, some empirical researchers have found contradictory results. In this study, we use social

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learning and social exchange theories to test the relationship between ethical leadership and follower work outcomes.

~~A Meta-analytic Review of Ethical Leadership Outcomes and ...~~

This paper uses moral philosophy to critique leadership theory and the

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phenomenon of leadership itself. It is an example of what I call "critical leadership ethics," which engages the existing lite...

This paper uses moral philosophy to critique leadership theory and the phenomenon of leadership itself.

~~A "critical leadership ethics" approach to~~

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~~the Ethical ...~~

Abstract: Our literature review focuses on the emerging construct of ethical leadership and compares this construct with related concepts that share a common concern for a moral dimension of leadership (e.g., spiritual, authentic, and transformational leadership). Drawing



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broadly from the intersection of the ethics and leadership literatures, we offer propositions about the antecedents and outcomes of ethical leadership.

~~Ethical leadership: A review and future directions ...~~

But it's not all negative. Studies have

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found practical, positive benefits too. For example, one experiment at Cornell University found that ethical leadership was positively and significantly related to employee performance. Another study published in ScienceDirect showed that ethical leadership made employees less likely to leave. Given the high cost of

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employee turnover, this is a significant benefit.

## ~~What Is Ethical Leadership? How to Be a More Ethical Leader~~

By establishing norms for ethical behavior and clearly empowering employees to help enforce it, leaders can

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affect hundreds or even thousands of other people, motivating and enabling them to act...

~~A New Model for Ethical Leadership—  
Harvard Business Review~~

We combined data across these 30 independent studies to examine the

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relationship between personality and ethical leadership across a range of different settings and situations.

~~Don't Try to Be the "Fun Boss" and Other Lessons in ...~~

Ethical leadership: The demonstration of normatively appropriate conduct through

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personal actions and interpersonal relationships and the promotion of such conducts to followers through two-way communication, reinforcement & decision making . Personal traits : Honesty, Integrity,

~~Summary of case 8: Ethical leadership: A~~

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A systematic review of the literature is the scientific way of synthesising a plethora of information, by exhaustively searching out and objectively analysing the studies dealing with a given issue. However, the question of ethics in systematic reviews is rarely touched upon.

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~~Ethics in systematic reviews~~

Pathfinders examine ethical decision making through a review and reflection programme, to help school leaders look at the principles underpinning the decisions they make. NGA views ethical leadership as a cornerstone of good governance, and



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therefore good school leadership.

~~News and Events | Ethical Leadership in Education ...~~

Ethical leadership involves business leaders demonstrating appropriate conduct both inside and outside of the office. Ethical leaders demonstrate good values

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